



Chief Lee Graham (South Burlington, VT Police Department), Executive High Sheriff Gary Dias (State of Rhode Island Sheriff's Department), and Chief Patrick Foley (Douglas, MA Police Department), members of the Executive Board of the New England Association of Chiefs of Police, provided their experience and knowledge at the Chiefs Roundtable to close out the *Command Training Series: Executive Development Course (Session 2004-02)*.

MID-MANAGER COURSE ADDED TO COMMAND TRAINING SERIES

The partnership between the New England Association of Chiefs of Police and the Justice System Training & Research Institute at Roger Williams University continues to flourish since its formalization in October 2003. At its Annual Meeting during September 2004 in South Burlington, Vermont, the Chiefs' Association adopted a by-law amendment that provides for a one-year free Professional-Associate membership in the New England Association of Chiefs of Police to police officers successfully completing any one of the two-week *Command Training Series* courses conducted through the partnership. In the first three sessions of the *Command Training Series: First Line Supervisor Course* over one hundred first line supervisors have been educated and are eligible for the free one-year membership.

Diverse police agencies from throughout New England

continue to be represented in the class, an attribute that provides the supervisors with enhanced networking and shared learning opportunities. Perhaps the greatest testament to the quality of the course comes from the students who have described the content, "taught by experienced former officers who were now professors", as "very informative and thought provoking". One student acclaimed "the enthusiasm and positive interaction" of the instructors. Another student wrote in an overall course critique, "I want to congratulate the staff that put this program together. The environment was professional and the details were covered daily. Thank you!".

As part of the conceptual continuum of supervisory and management training, the first Mid-Level Manager focused course will be synthesized into the *Command Training Series* offerings during 2005. In that component of the offerings, designed primarily for the role

(continued on page 2)

Message from the Director

It has been a little over one year since the Justice System Training & Research Institute at Roger Williams University and the New England Association of Chiefs of Police formalized the partnership that has been a catalyst toward establishing the Institute as "The Place" in the region for the policing profession to seek in-service training and education. Offerings in the *Command Training Series*, beginning with the *First Line Supervisor Course*, have been enhanced through the addition of the *Mid-Manager Course* to the conceptual continuum.

In this edition you will also see some of the teaching and research contributions that the Roger Williams University School of Justice Studies faculty have made to our success. We are truly fortunate to have these scholars sharing their expertise with practitioners.

Discussion of your thoughtful ideas and concerns are appreciated as we endeavor to continually enhance what is delivered to the regional criminal justice community. Please continue to let us know what you think.

Robert W. McKenna
Assistant Dean and Director
Justice System Training & Research Institute

Contact Us

School of Justice Studies
Justice System Training and
Research Institute
Roger Williams University
One Old Ferry Road
Bristol, Rhode Island 02809-2921
Telephone (401) 254-3320;
Fax (401) 254-3351

Gordon A. Crews, Ph.D., *Interim Dean*
(401) 254-3353
gcrews@rwu.edu

Robert W. McKenna, *Director*
(401) 254-3715
rmckenna@rwu.edu

Denise Owens, *Project Coordinator*
(401) 254-3320
dowens@rwu.edu

Liz Campo, *Secretary*
(401) 254-3731
ecampo@rwu.edu



Over 250 Field Training Officers, including over 50 from the Providence Police Department (RI), have been trained in the past several years through the Justice System Training & Research Institute's *Field Training & Evaluation Program – FTO Course*. Sergeant Ronald DaSilva, an instructor, discusses the attributes necessary for the competent FTO.

(continued from cover)

responsibility of mid-level managers holding the rank of Lieutenant, students will explore topics including *Leadership & Management Principles for the Law Enforcement Mid-Manager; Time Management; Organizational, Interpersonal, and Media Communications; Planning and Data Analysis; Budgeting; Labor Law; Labor Relations; Disciplinary Issues; Community Relations; and Ethical Decision-Making*. Consistent with the philosophy of the Institute, the program will be presented by experienced academics and law enforcement practitioners.

Class size is limited in all of the *Command Training Series* courses to ensure excellence. Early enrollment is encouraged since the classes fill quickly.

Basic Criminal Investigation Course

A Basic Criminal Investigation Course was presented by Captain John S. Dempsey (ret.) NYPD during the Spring 2004 and was attended by forty-three participants from throughout the region. Captain Dempsey began his policing vocation as a uniformed patrol officer in the 41st Precinct (Ft. Apache) the Bronx and during his career served in a number of capacities including supervisor of an Anti-Crime Unit in Brooklyn and as a supervisor in the Organized Crime Control Bureau. He is an accom-

plished professor of criminal justice and author of three textbooks including *Introduction to Investigations 2nd Edition* which was provided to the students for use in the course. Especially designed for new detectives and criminal investigators, as well as patrol personnel responsible for follow up investigations, the course provided basic, practical information for law enforcement personnel responsible for conducting criminal investigations. Class discussion addressed such topics as the crime scene as a source of

evidence, development and use of investigative leads, interview & interrogation, surveillance techniques and case preparation.

As a result of the overwhelming success of this course, another session is being scheduled for the Spring 2005. You are encouraged to visit the Justice System Training & Research Institute web site for more information.



Harry Watson, Esquire, an instructor for the *Command Training Series* and an adjunct faculty member in the Roger Williams University School of Justice Studies presents a lecture at the September 2004 New England Association of Chiefs of Police Annual Meeting in South Burlington, Vermont on "Sexual Harassment Revisited: Pennsylvania State Police v. Suders".

Lisa Newcity, Esq., Assistant Professor of Legal Studies in the Roger Williams University School of Justice Studies presented the *Legal Research for Police Officers Seminar* which was designed to provide practical information for police officers related to researching and understanding case law as well as statutory law. The focus was on criminal law and criminal procedure issues, and was of special interest to personnel assigned to prosecution units, training units, and detective divisions.



Police officers from throughout New England in attendance for the Leadership field exercises of the Command Training Series: *First Line Supervisor Course (Session 2004-03)* review and critique the session with instructor Denis Riel.

Faculty Research

Through a Summer Faculty Fellowship, Roger Williams University Assistant Professor of Criminal Justice Yolanda Scott, Ph.D., completed a project entitled “Assessing the Needs of Small-Town Police Departments”, whose purpose was “to assess the needs of a small-town Massachusetts police department in terms of internal stability, funding, relationships to local political and community members, and the amount and quality of recruit and in-service training.” According to Dr. Scott, “the intended outcome of this proposed assessment will consist of the development of an action plan to increase small-town agencies efficiency, effectiveness and accountability to aid the department and officers in combating and preventing crime. Ultimately, the assessment seeks to serve as a replicable model that incorporates enough flexibility

to accommodate assessments of other small-town police agencies.”

Likewise, Roger Williams University Assistant Professor of Criminal Justice Jeffery Jenkins, J.D., Ed.D., completed a project entitled “The Bristol Police Community Survey” through a Summer Faculty Fellowship. “This project involved a survey of the residents of Bristol, R.I. to determine their level of satisfaction with as well as other performance-related aspects of the Bristol Police Department.”

Visiting Professor of Criminal Justice Peter Benekos, Ph.D., in response to a request from Chief Charles Golden of the Newport, Rhode Island police department, completed a project entitled the “Newport Community Policing-Community Corrections Partnership: An Assessment of the Newport Police-Probation Collabora-

tive Initiative”. The research considered the joint police-probation partnership interactions with probationers in a specific census tract in the City of Newport with the purpose of examining the effectiveness of the program on reducing recidivism and the fear of crime in the area. Comparison of crime trends before and after the project suggested some expected outcomes, but the evaluation was limited in determining the impact on probationer recidivism. Assessment of the partnership, however, demonstrated successful cooperation between the community police officer and the community probation officer in sharing information and resources, and in enhancing supervision of targeted probationers. The report includes recommendations for evaluating police-probation partnerships.

JUSTICE SYSTEM TRAINING & RESEARCH INSTITUTE

SCHEDULE FOR SPRING 2005

DATE	PROGRAM TITLE	LOCATION
February 16-18, 2005	Internal Investigations: The Role of the Supervisor	Roger Williams University Baypoint Inn & Conference Center - Portsmouth, RI
February 28-March 11, 2005	COMMAND TRAINING SERIES: Mid-Management Course	Roger Williams University Baypoint Inn & Conference Center - Portsmouth, RI
March 7-11, 2005	Field Training & Evaluation Program - FTO Course	Roger Williams University Baypoint Inn & Conference Center - Portsmouth, RI
March 16-17, 2005	Domestic Violence Supervisor's Training	Roger Williams University Baypoint Inn & Conference Center - Portsmouth, RI
March 24, 2005	Pre-Employment Background Investigation for Law Enforcement Seminar	Roger Williams University Baypoint Inn & Conference Center - Portsmouth, RI
March 29, 2005	Officer Involved Shooting Protocol	Roger Williams University Baypoint Inn & Conference Center - Portsmouth, RI
April 25-May 6, 2005	COMMAND TRAINING SERIES: First Line Supervisor Course	Roger Williams University Baypoint Inn & Conference Center - Portsmouth, RI
May 25-27, 2005	Arson Seminar	Roger Williams University Ralph R. Papiitto School of Law - Bristol, RI
June 2-5, 2005	Northeastern Association of Criminal Justice Sciences Conference	Roger Williams University Ralph R. Papiitto School of Law - Bristol, RI
June 13-17, 2005	Field Training & Evaluation Program - (FTO) Seminar	Roger Williams University Baypoint Inn & Conference Center - Portsmouth, RI

VISIT OUR WEBSITE FOR THE FULL SCHEDULE:

<http://www.rwu.edu/Academics/Academic+Programs/School+of+Justice+Studies/JSTRI/>

This project is supported by Grant #2002-DD-BX-0039 awarded by the Bureau of Justice Assistance, Office of Justice Programs, U.S. Department of Justice. The Bureau of Justice Assistance is a component of the Office of Justice Programs which includes the Bureau of Justice Statistics, National Institute of Justice, Office of Juvenile Justice and Delinquency Prevention and the Office for Victims of Crime. Points of view or opinions in this document are those of the author and do not represent the official position or policies of the U.S. Department of Justice.



School of Justice Studies
Justice System Training
and Research Institute
One Old Ferry Road
Bristol, Rhode Island 02809